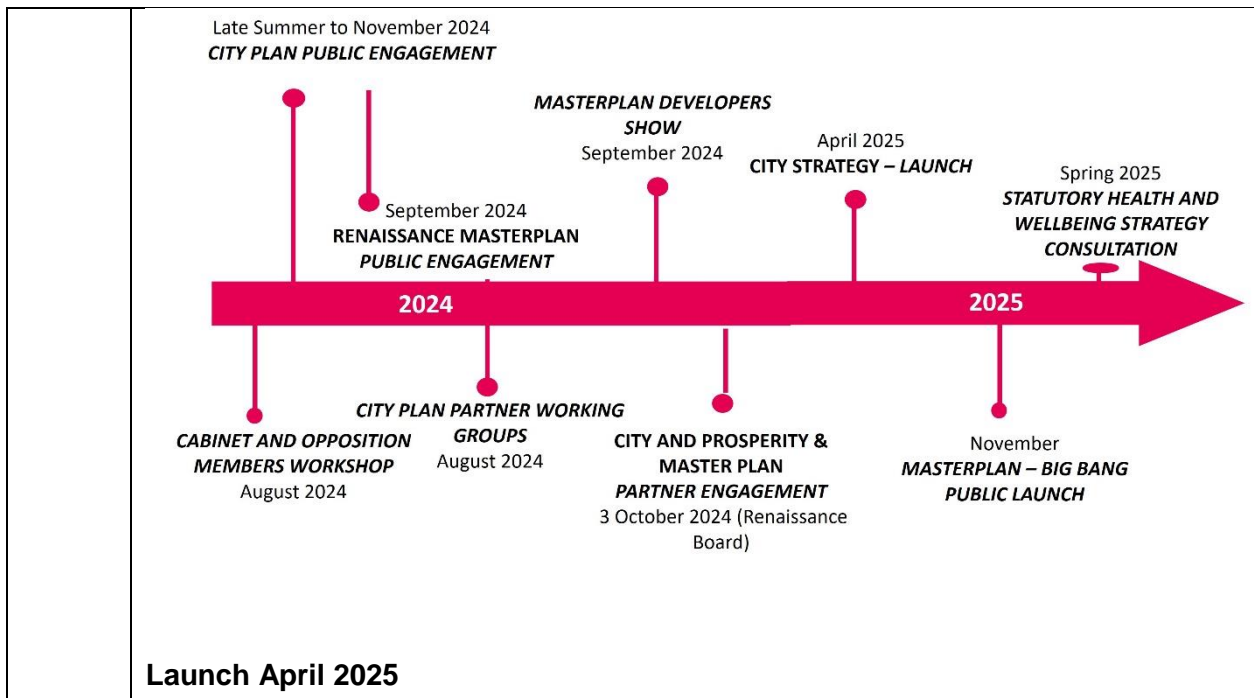


DECISION-MAKER:	Cabinet		
SUBJECT:	Drafting a new City Plan for Southampton		
DATE OF DECISION:	16 July 2024		
REPORT OF:	Leader of the Council		
<u>CONTACT DETAILS</u>			
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STATEMENT OF CONFIDENTIALITY	
NOT APPLICABLE	
BRIEF SUMMARY	
The Southampton City Strategy is expiring in 2025.	
This paper outlines the background, proposed approach and timeline to develop and adopt a new Southampton City Plan. The City Plan will articulate the key long term goals for Southampton over the next 10 years.	
This will be created through engagement with key strategic partners and residents and will pull together the threads of other strategies/strategic plans to ensure everything aligns. The Southampton City Plan would form part of an overall hierarchy of plans that articulate and support the wider goals across the region. The Southampton City Council (SCC) corporate plan will deliver the council's commitments to the overall city plan.	
RECOMMENDATIONS:	
	(i) To endorse the proposed approach for the development of a city wide 10 year Southampton City Plan (City Plan).
REASONS FOR REPORT RECOMMENDATIONS	
1.	The council is a significant organisation within the city and will be instrumental in leading and co-ordinating the development of the City Plan.
ALTERNATIVE OPTIONS CONSIDERED AND REJECTED	
2.	Let the current strategy expire and do not produce a refreshed version. Continue to develop strategic goals through the Renaissance Board, Health and Wellbeing Board and Safe City Partnership. Not recommended as disparate approach, potential duplication of effort in some areas. Potential conflict of goals/resources, no 'one city' focus.
3.	Develop a council led and owned city plan that incorporates the council responsibilities as identified through other strategies and plans (including the corporate plan). Not recommended as would be limited in the goals we have control over. More difficult to develop across the city in a comprehensive way.
DETAIL (Including consultation carried out)	

4.	The Southampton city strategy 2015-2025 expires next year. The existing strategy was led by Southampton Connect, which was the city's strategic partnership body also responsible for the delivery of the strategy. Progress towards the measures specified under each priority has not been specifically tracked or evaluated. Whilst the aims and objectives are core to many strategies and work across the city, the strategy itself has not been adopted as a live framework for other strategies and initiatives to work within.
5.	Successful city plans or strategies are fully owned and adopted by strategic partners and businesses across the city, and not seen as solely the council's responsibility. To ensure achievement of the city plan goals, it is important that this is a cross-party initiative. We also need to engage the Renaissance Board, the Health and Wellbeing Board, the Safe City Partnership and the voluntary sector as key stakeholders and strategic partners. It is proposed that SCC will facilitate discussions with each of these groups over the summer so we can establish a set of priority missions for Southampton.
6.	City plans that have been established as true cross-partnership frameworks, have been proven to drive successful results with positive economic, infrastructure and wellbeing impacts. Key to success is keeping it simple, clarity around the strategic frameworks, and understanding the value to participants of the goals/missions being achieved.
7.	As well as an assessment of the expiring strategy, a significant amount of baseline data about the city has been collated and assessed to help indicate areas of potential focus. An initial timeline has been developed and draft stakeholder map built to ensure that we have the foundations established on which to take the development of the plan forwards.
8.	The following three steps set out how we will establish priority areas for the city plan and set up a City Plan board for its creation and delivery. To be successful this will require engagement throughout the participating organisations as well as public involvement.
9.	<p>Step one: Early cross-party engagement</p> <p>Sessions with the Cabinet and opposition party leadership to agree council priorities and areas of focus as input into the City Plan.</p>
10.	<p>Step two: Workshop for members of Partnership Boards a single workshop for members of the three existing partnership boards as well as the voluntary sector and any notable exceptions (eg schools) will bring together key strategic partners meaning we understand their priorities and goals. This will give us the basis for a cohesive city-wide approach. Each representative organisation would have responsibility for the delivery of relevant action plans to drive progress towards the goals. The expectation is that many of these actions, interventions or initiatives are already in the pipeline or under way, although there may be some actions that are critical to the successful delivery of the plan which have not yet been identified.</p> <p>Intended outcomes of this is:</p> <ul style="list-style-type: none"> • A common understanding of the current city data in key areas • A draft set of missions/goals • Understanding of current strategies/plans that support or potentially work counter to these goals

	<ul style="list-style-type: none"> • Agreement on the establishment of a City Plan steering group (made up of agreed stakeholders who have accountability for the delivery of their own plans to support the achievement of the missions/goals). • Run a workshop for councillors to share outputs from partners and obtain feedback.
11.	<p>Step Two: Resident engagement</p> <p>Once partnership boards have agreed an approach and identified broad themes of focus (for example, skills, health, safety) and engagement to inform and get feedback from residents on the understanding and importance of the missions and potential areas of focus.</p> <p>Public engagement would start late summer, Further engagement would be linked with engagement on the masterplan, the prosperity plan and a wider engagement exercise starting late autumn. There will be a broad approach to methods of engagement, following a PICE (public involvement and community engagement) approach working with our Health Determinates Research Collaboration (HDRC) hub and resources as well as other engagement networks already established, particularly important in asking the views of groups harder to reach through standard channels.</p> <p>There is a significant amount of planned engagement activity (both from with the council and wider), the intention is to draw these activities and links together and provide a clear and simple engagement with residents focused around achieving ambitious goals for the city.</p>
12.	<p>Step Three: Drafting and designing the City Plan (through the City Plan steering group), agreement of metrics, monitor/review, and refresh dates. The content and format of the plan will be agreed through the steering group.</p> <p>The City Plan will form part of a broader strategic context, sitting underneath national and wider-region plans, and providing a framework for more locally focused plans and strategies to operate within.</p> <p>Alongside the development of the City Plan the council will draft a new SCC corporate plan which will evolve from this, the Transformation Programme and the MTFs. It will set out how we will deliver the council initiatives to the missions set out in the City Plan. In addition, we will review plans and strategies across the organisation to rationalise and simplify these, maintaining a smaller number of strategies that support the delivery of the City Plan missions.</p>



RESOURCE IMPLICATIONS

Capital/Revenue

13. There are no additional capital or revenue implications arising directly from this report.

Property/Other

14. None as a consequence of the recommendations contained within this report.

LEGAL IMPLICATIONS

Statutory power to undertake proposals in the report:

15. S101 Local Government Act 1972, Local Government Act 2000

Other Legal Implications:

16. None

RISK MANAGEMENT IMPLICATIONS

17. None

POLICY FRAMEWORK IMPLICATIONS

18. Whilst the City Plan is not a statutory requirement, it is expected that other plans and strategies within the Policy Framework will seek to address the challenges in the City Plan and contribute to the priorities and projects detailed within it.

KEY DECISION?	No
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WARDS/COMMUNITIES AFFECTED:	
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SUPPORTING DOCUMENTATION

Appendices

1.	None	
2.		
Documents In Members' Rooms		
1.	None.	
2.		
Equality Impact Assessment		
Do the implications/subject of the report require an Equality and Safety Impact Assessment (ESIA) to be carried out.		No
Data Protection Impact Assessment		
Do the implications/subject of the report require a Data Protection Impact Assessment (DPIA) to be carried out.		No
Other Background Documents		
Other Background documents available for inspection at:		
	Title of Background Paper(s)	Relevant Paragraph of the Access to Information Procedure Rules / Schedule 12A allowing document to be Exempt/Confidential (if applicable)
1.		
2.		